# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

# **FORM 8-K**

CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): November 8, 2023

# **TTEC Holdings, Inc.**

(Exact name of registrant as specified in its charter)

Delaware

001-11919

84-1291044 (IRS Employer Identification Number)

(State or other jurisdiction of incorporation)

(Commission file number)

6312 S. Fiddler's Green Circle, Suite 100N, Greenwood Village, CO 80111

(Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: 303-397-8100

Not Applicable

(Former name or former address if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425) 

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b)) 

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common stock of TTEC Holdings, Inc., \$0.01 par	TTEC	NASDAQ
value per share		

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company  $\Box$ 

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. 🗆

# Item 2.02. Results of Operations and Financial Condition.

On November 8, 2023, TTEC Holdings, Inc. issued a press release announcing its financial results for third quarter 2023, the reporting period ended September 30, 2023.

A copy of the November 8, 2023 press release is attached hereto as Exhibit 99.1 to this current report on Form 8-K.

## Item 9.01. Financial Statements and Exhibits

(d) Exhibits.

#### EXHIBIT INDEX

Exhibit No.	Description
<u>99.1</u>	Press release announcing financial results for third quarter ended September 30, 2023
104	Cover Page Interactive Data File (formatted in Inline XBRL and contained in Exhibit 101)

The information in this Form 8-K, including the exhibits attached hereto, is being furnished and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in any such filing.

# SIGNATURE

Pursuant to the requirements of the Securities and Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

TTEC Holdings, Inc. (Registrant)

Date: November 9, 2023

By: /s/ Francois Bourret

Francois Bourret Interim Chief Financial Officer

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#### TTEC Announces Third Quarter 2023 Financial Results

#### Third Quarter 2023

Revenue was \$603.0 Million, up 1.8 Percent Year-over-Year Operating Income was \$25.4 Million or 4.2 Percent of Revenue (Non-GAAP Operating Income was \$47.3 Million or 7.8 Percent of Revenue) Net Income was \$1.8 Million or 0.3 Percent of Revenue (Non-GAAP Net Income was \$22.9 Million or 3.8 Percent of Revenue) Adjusted EBITDA was \$63.9 Million or 10.6 Percent of Revenue Fully Diluted EPS was \$0.04 (Non-GAAP EPS was \$0.48)

Updates Outlook for Full Year 2023

**DENVER, November 8, 2023 – TTEC Holdings, Inc. (NASDAQ:TTEC)**, a leading global CX (customer experience) technology and services innovator for AI-enabled CX with solutions from TTEC Engage and TTEC Digital, announced today financial results for the third quarter ended September 30, 2023.

"We delivered against our third quarter plan and continued to support our clients' strategic CX priorities," commented Ken Tuchman, chairman and chief executive officer of TTEC. "However, given the dynamic macroeconomic environment and impact from a select number of our clients, we are moderating our financial outlook for the remainder of the year."

"We remain keenly focused on delivering high quality services and the leading CX technology solutions for our clients while optimizing costs in our business," Tuchman added. "As we navigate these uncertainties, we remain confident in the attractiveness of the market opportunity, the strength of our client and partner relationships, the dedication of our employees, and our strategy to drive our business forward."

## THIRD QUARTER 2023 FINANCIAL HIGHLIGHTS

#### Revenue

- Third quarter 2023 GAAP revenue increased 1.8 percent to \$603.0 million compared to \$592.5 million in the prior year period.
- Foreign exchange had a \$6.0 million positive impact on revenue in the third quarter of 2023.

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### Income from Operations

Third quarter 2023 GAAP income from operations was \$25.4 million, or 4.2 percent of revenue, compared to \$35.6 million, or 6.0 percent of revenue in the prior year period.

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- Non-GAAP income from operations, excluding restructuring and impairment charges, equity-based compensation expenses, amortization of purchased intangibles, and other items, was \$47.3 million, or 7.8 percent of revenue, compared to \$50.2 million, or 8.5 percent for the prior year period.
- Foreign exchange had a \$1.0 million negative impact on Non-GAAP income from operations in the third quarter of 2023.

## Adjusted EBITDA

• Third quarter 2023 Non-GAAP Adjusted EBITDA was \$63.9 million, or 10.6 percent of revenue, compared to \$68.5 million, or 11.6 percent of revenue in the prior year period.

## **Earnings Per Share**

- Third quarter 2023 GAAP fully diluted earnings per share was \$0.04 compared to \$0.53 for the same period last year.
- Non-GAAP fully diluted earnings per share was \$0.48 compared to \$0.68 in the prior year period.

# CASH FLOW AND BALANCE SHEET FUND INVESTMENTS AND DIVIDENDS

- Cash flow from operations in the third quarter of 2023 was negative \$31.7 million compared to a positive \$27.5 million for the third quarter 2022.
- Capital expenditures in the third quarter 2023 were \$21.8 million compared to \$28.8 million for the third quarter 2022.
- As of September 30, 2023, TTEC had cash and cash equivalents of \$151.6 million and debt of \$967.3 million, resulting in a net debt position of \$815.7 million. This compares to a net debt position of \$787.0 million for the same period 2022. The increase in net debt is primarily attributable to capital distributions and acquisition-related investments, partially offset by positive cash flow from operations.
- As of September 30, 2023, TTEC's remaining borrowing capacity under its revolving credit facility was approximately \$215 million compared to \$370 million for the same period 2022.
- TTEC paid a \$0.52 per share, or \$24.7 million, semi-annual dividend on October 31, 2023 to shareholders of record on October 16, 2023. This rate of dividend has remained unchanged since the company paid the dividend in October 2022.

# **SEGMENT REPORTING & COMMENTARY**

TTEC reports financial results for the following two business segments: TTEC Digital (Digital) and TTEC Engage (Engage). Financial highlights for the two segments are provided below.

### TTEC Digital - Design, build and operate tech-enabled, insight-driven CX solutions

- Third quarter 2023 GAAP revenue for TTEC Digital increased 14.7 percent to \$133.3 million from \$116.2 million for the year ago period. Income from operations was \$11.9 million or 8.9 percent of revenue compared to operating income of \$8.0 million or 6.9 percent of revenue for the prior year period.
- Non-GAAP income from operations was \$19.4 million, or 14.5 percent of revenue compared to operating income of \$15.8 million or 13.6 percent of revenue in the prior year period.

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## TTEC Engage - Digitally-enabled customer care, acquisition, and fraud mitigation services

- Third quarter 2023 GAAP revenue for TTEC Engage decreased 1.4 percent to \$469.7 million from \$476.3 million for the year ago period. Income from operations was \$13.5 million or 2.9 percent of revenue compared to operating income of \$27.6 million, or 5.8 percent of revenue for the prior year period.
- Non-GAAP income from operations was \$27.9 million, or 5.9 percent of revenue, compared to operating income of \$34.5 million, or 7.2 percent of revenue in the prior year period.
- Foreign exchange had a \$5.8 million positive impact on revenue and \$1.0 million negative impact on Non-GAAP income from operations.

# **BUSINESS OUTLOOK**

"We continue to view the long-term fundamentals of our business and the value proposition we provide as exceptionally durable. However, the rapidly changing macroeconomic uncertainties impacted a number of our clients and in turn put downward pressure on our fourth quarter financial outlook. As a result, we updated our full year guidance," commented Francois Bourret, interim chief financial officer of TTEC.

Bourret continued, "As we are pivoting to 2024, we remain focused on our strategic priorities that deliver improved profitable growth. We look forward to providing our full-year 2024 outlook when we announce our fourth quarter earnings results at the end of February."

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### **TTEC Full Year 2023 Outlook**

	Full Year 2023 Guidance
Revenue	\$2,433M — \$2,453M
Non-GAAP adjusted EBITDA	\$270M — \$280M
Non-GAAP adjusted EBITDA margins	11.1% — 11.4%
Non-GAAP operating income	\$198M — \$208M
Non-GAAP operating income margins	8.1% — 8.5%
Interest expense, net	(\$73M) — (\$75M)
Non-GAAP adjusted tax rate	23% — 25%
Diluted share count	47.4M — 47.6M
Non-GAAP earnings per a share	\$2.11 — \$2.27

### Engage Full Year 2023 outlook

	Full Year 2023
	Guidance
Revenue	\$1,950M — \$1,966M
Non-GAAP adjusted EBITDA	\$198M — \$206M
Non-GAAP adjusted EBITDA margins	10.2% — 10.5%
Non-GAAP operating income	\$136M — \$144M
Non-GAAP operating income margins	7.0% — 7.3%

### **Digital Full Year 2023 outlook**

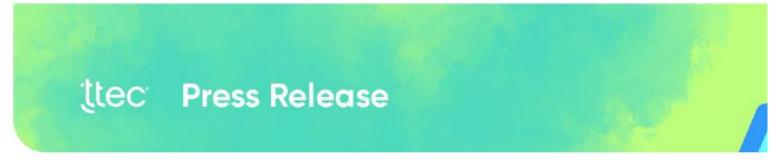
	Full Year 2023 Guidance
Revenue	\$483M — \$487M
Non-GAAP adjusted EBITDA	\$72M — \$74M
Non-GAAP adjusted EBITDA margins	14.9% — 15.2%
Non-GAAP operating income	\$62M — \$64M
Non-GAAP operating income margins	12.8% — 13.1%

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The Company has not quantitatively reconciled its guidance for Non-GAAP operating income, Non-GAAP operating income margins, Non-GAAP adjusted EBITDA, Non-GAAP adjusted EBITDA margins, or Non-GAAP earnings per share to their respective most comparable GAAP measures because certain of the reconciling items that impact these metrics, including restructuring and impairment charges, equity-based compensation expense, changes in acquisition contingent consideration, depreciation and amortization expense, and provision for income taxes are dependent on the timing of future events outside of the Company's control or cannot be reliably predicted. Accordingly, the Company is unable to provide reconciliations to GAAP operating income, operating income margins, EBITDA margins, and diluted earnings per share without unreasonable effort. Please note that the unavailable reconciling items could significantly impact the Company's 2023 financial results as reported under GAAP.

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# NON-GAAP FINANCIAL MEASURES

This press release contains a discussion of certain Non-GAAP financial measures that the Company includes to allow investors and analysts to measure, analyze and compare its financial condition and results of operations in a meaningful and consistent manner. A reconciliation of these Non-GAAP financial measures can be found in the tables accompanying this press release.

- GAAP metrics are presented in accordance with Generally Accepted Accounting Principles.
- Non-GAAP As reflected in the attached reconciliation table, the definition of Non-GAAP may exclude from operating income, EBITDA, net income and earnings per share restructuring and impairment charges, equity-based compensation expenses, amortization of purchased intangibles, among other items.

## ABOUT TTEC

TTEC Holdings, Inc. (NASDAQ: TTEC) is a leading global CX (customer experience) technology and services innovator for AI-enabled CX with solutions from TTEC Engage and TTEC Digital. The Company delivers leading CX technology and operational CX orchestration at scale through its proprietary cloud-based CXaaS (Customer Experience as a Service) platform. Serving iconic and disruptive brands, TTEC's outcome-based solutions span the entire enterprise, touch every virtual interaction channel, and improve each step of the customer journey. Leveraging next gen digital and cognitive technology, the Company's Digital business designs, builds, and operates omnichannel contact center technology, conversational messaging, CRM, automation (AI / ML and RPA), and analytics solutions. The Company's Engage business delivers digital customer engagement, customer acquisition and growth, content moderation, fraud prevention, and data annotation solutions. Founded in 1982, the Company's singular obsession with CX excellence has earned it leading client NPS scores across the globe. The Company's 64,400 employees operate on six continents and bring technology and humanity together to deliver happy customers and differentiated business results. To learn more visit us at <u>https://www.ttec.com</u>

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## FORWARD-LOOKING STATEMENTS

This earnings release contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, Section 21E of the Securities Exchange Act of 1934, and the Private Securities Litigation Reform Act of 1995, relating to our operations, expected financial position, results of operation, and other business matters that are based on our current expectations, assumptions, and projections with respect to the future, and are not a guarantee of performance. In this release when we use words such as "may," "believe," "plan," "will," "anticipate," "estimate," "expect," "intend," "project," "would," "could," "target," or similar expressions, or when we discuss our strategy, plans, goals, initiatives, or objectives, we are making forward-looking statements.

We caution you not to rely unduly on any forward-looking statements. Actual results may differ materially from those expressed in the forwardlooking statements, and you should review and consider carefully the risks, uncertainties, and other factors that affect our business and may cause such differences as outlined in Item 1A. Risk Factors in our Annual Report on Form 10-K for the year ended December 31, 2022 and any subsequent filings with the U.S. Securities and Exchange Commission (the "SEC") which are available on TTEC's website www.ttec.com, and on the SEC's public website at www.sec.gov. Important factors that could cause our actual results to differ materially from those indicated in the forward looking statements include, among others: the risks related to our business operations and strategy in a competitive market; our ability to innovate and introduce disruptive technologies that would allow us to maintain and grow our market share (e.g., effective adoption of artificial intelligence into our solutions); risks that may arise in connection with events outside of our control (e.g., macroeconomic conditions, geopolitical tensions, outbreaks of infectious diseases); risks inherent in a disruption and cybersecurity of our information technology systems, including as a result of criminal or other unauthorized activity, which can impact our ability to consistently deliver uninterrupted service to our clients or unauthorized access to data, any of which may result in government investigations and enforcement actions, and private legal actions; risks inherent in the delivery of services by employees working from home; our ability to attract and retain gualified personnel at a price point that we can afford and our clients are willing to pay; our M&A activity, including our ability to properly integrate acquired businesses; our reliance on a relatively small number of TTEC Engage clients to generate the majority of our revenue and our reliance on technology partners to generate a large portion of TTEC Digital's revenue; the changes in laws and regulations that impact our and our clients' businesses, including rapidly changing data privacy and data protection laws, healthcare business regulations, and financial and public sector specific regulations; the cost of labor and data privacy litigation and other class action litigation; the risks related to our international operations including the stress that geographic expansion may have on our business, the impact if we are unable to expand geographically to meet our clients' demand or our clients' reluctance to expand the delivery of their services in certain parts of the world due to conflict or other disruptions; and risks inherent in our equity structure including our controlling shareholder risk, and Delaware choice of dispute resolution risks.

Our forward-looking statements speak only as of the date that this release is issued. We undertake no obligation to update them, except as may be required by applicable law. Although we believe that our forward-looking statements are reasonable, they depend on many factors outside of our control and we can provide no assurance that they will prove to be correct.

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# TTEC HOLDINGS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS (In thousands, except per share data) (unaudited)

	Three mon Septem			Nine months Septembe			er 30,	
	2023		2022		2023		2022	
Revenue	\$ 602,956	\$	592,453	\$	1,836,636	\$	1,785,429	
Operating Expenses:								
Cost of services	479,699		450,454		1,427,063		1,361,179	
Selling, general and administrative	66,781		75,226		216,129		206,831	
Depreciation and amortization	25,595		27,117		76,368		80,061	
Restructuring charges, net	1,369		1,113		4,896		4,261	
Impairment losses	4,124		2,939		11.083		13,299	
Total operating expenses	 577,568		556,849		1,735,539		1,665,631	
Income From Operations	25,388		35,604		101,097		119,798	
Other income (expense), net	 (18,298)		(6,100)		(55,309)		(8,218)	
Income Before Income Taxes	7,090		29,504		45,788		111,580	
Provision for income taxes	 (5,294)		(4,489)		(19,318)		(19,797)	
Net Income	1,796		25,015		26,470		91,783	
Net income attributable to noncontrolling interest	 (3,326)	_	(2,766)	_	(8,142)		(10,896)	
Net (Loss) / Income Attributable to TTEC Stockholders	\$ (1,530)	\$	22,249	\$	18,328	\$	80,887	
Net Income Per Share								
Basic	\$ 0.04	\$	0.53	\$	0.56	\$	1.95	
Diluted	\$ 0.04	\$	0.53	\$	0.56	\$	1.94	
Net (Loss) / Income Per Share Attributable to TTEC Stockholders								
Basic	\$ (0.03)	\$	0.47	\$	0.39	\$	1.72	
Diluted	\$ (0.03)	\$	0.47	\$	0.39	\$	1.71	
Income From Operations Margin	4.2%		6.0%		5.5%		6.7%	
Net Income Margin	0.3% 4.2%			1.4%		5.1%		
Net (Loss) / Income Attributable to TTEC Stockholders Margin	(0.3)% 3.8%			1.0%		4.5%		
Effective Tax Rate	74.7%		15.2%	)	42.2%	)	17.7%	
Weighted Average Shares Outstanding								
Basic	47,415		47,207		47,305		47,087	
Diluted	47,488		47,314		47,417		47,354	
Diuteu	47,400		47,014		41,411		47,554	

# TTEC HOLDINGS, INC. AND SUBSIDIARIES SEGMENT INFORMATION (In thousands) (unaudited)

		Three months ended September 30,				nths ended nber 30,		
		 2023	2022		2023		2022	
Revenue:		 						
TTEC Digital		\$ 133,252	\$	116,173	\$	367,764	\$	342,020
TTEC Engage		469,704		476,280		1,468,872		1,443,409
	Total	\$ 602,956	\$	592,453	\$	1,836,636	\$	1,785,429
Income From Operatio	ons:							
TTEC Digital		\$ 11,925	\$	8,015	\$	19,864	\$	24,971
TTEC Engage		13,463		27,589		81,233		94,827
	Total	\$ 25,388	\$	35,604	\$	101,097	\$	119,798

# TTEC HOLDINGS, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS (In thousands) (unaudited)

	September 30, 2023	December 31, 2022		
ASSETS				
Current assets:				
Cash and cash equivalents	\$ 151,583	\$	153,435	
Accounts receivable, net	379,755		417,637	
Prepaid and other current assets	118,956		133,365	
Income and other tax receivables	11,832		45,533	
Total current assets	662,126		749,970	
Property and equipment, net	192,554		183,360	
Operating lease assets	119,544		92,431	
Goodwill	806,400		807,845	
Other intangibles assets, net	206.800		233,909	
Income and other tax receivables, long term	39,595		-	
Other assets	141,171		86,447	
Total assets	\$ 2,168,190	\$2,	153,962	
LIABILITIES AND EQUITY				
Current liabilities:				
Accounts payable	\$ 105,519	\$	93,937	
Accrued employee compensation and benefits	128,731		145,096	
Deferred revenue	82,529		87,846	
Current operating lease liabilities	37,297		35,271	
Other current liabilities	68,721		49,214	
Total current liabilities	422,797		411,364	
Long-term liabilities:				
Line of credit	964,000		960,000	
Non-current operating lease liabilities	97,899		69,575	
Other long-term liabilities	76,009		79,273	
Total long-term liabilities	1,137,908	1,	108,848	
Redeemable noncontrolling interest	4,310		55,645	
Equity:				
Common stock	474		472	
Additional Paid in Capital	398,384		367,673	
Treasury stock	(589,948)		593,164	
Accumulated other comprehensive income (loss)	(103,039)		126,301	
Retained earnings	880,328		911,233	
Noncontrolling interest	16,976		18,192	
Total equity	603,175		578,105	
Total liabilities and equity	\$ 2,168,190	\$2,	153,962	

# TTEC HOLDINGS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS (In thousands) (unaudited)

	-	Nine months ended September 30,		Nine months ended September 30,		
		2023		2022		
Cash flows from operating activities:						
Net income	\$	26,470	\$	91,783		
Adjustment to reconcile net income to net cash provided by operating activities :						
Depreciation and amortization		76,368		80,061		
Amortization of contract acquisition costs		1,596		1,345		
Amortization of debt issuance costs		801		735		
Imputed interest expense and fair value adjustments to contingent consideration		6,864		2,070		
Provision for credit losses		1,677		1,561		
Loss on disposal of assets		1,176		1,587		
Impairment losses		11,083		13,299		
Loss on dissolution of subsidiary		301		-		
Deferred income taxes		(12,288)		(8,216)		
Excess tax benefit from equity-based awards		1,807		(1,256)		
Equity-based compensation expense		16,410		13,240		
Loss / (gain) on foreign currency derivatives		552		269		
Changes in assets and liabilities, net of acquisitions:						
Accounts receivable		34,995		(37,987)		
Prepaids and other assets		(1,620)		38,594		
Accounts payable and accrued expenses		(8,453)		1,483		
Deferred revenue and other liabilities		(44,508)		(79,755)		
Net cash provided by operating activities		113,231		118,813		
Cash flows from investing activities:						
Proceeds from sale of property, plant and equipment		246		189		
Purchases of property, plant and equipment		(54,722)		(64,564)		
Acquisitions		-		(142,420)		
Net cash used in investing activities		(54,476)		(206,795)		
Cash flows from financing activities:						
Proceeds from / (Repayments of) line of credit, net		4,000		164,000		
Payments on other debt		(1,929)		(2,568)		
Payments of contingent consideration and hold back payments to acquisitions		(37,676)		(9,600)		
Dividends paid to shareholders		(24,572)		(23,518)		
Payments to noncontrolling interest		(8,407)		(9,562)		
Tax payments related to the issuance of restricted stock units		(2,938)		(6,980)		
Net cash (used in) / provided by financing activities		(71,522)		111,772		
Effect of exchange rate changes on cash and cash equivalents and restricted cash		3,889		(22,226)		
(Decrease) / Increase in cash, cash equivalents and restricted cash		(8,878)		1,564		
Cash, cash equivalents and restricted cash, beginning of period		167,064		180,682		
Cash, cash equivalents and restricted cash, end of period	\$	158,186	\$	182,246		

# TTEC HOLDINGS, INC. AND SUBSIDIARIES RECONCILIATION OF NON-GAAP FINANCIAL INFORMATION (In thousands, except per share data) (unaudited)

	Three months ended September 30,					Nine months ended September 30,					
		2023		2022		2023		2022			
Revenue	\$	602,956	\$	592,453	\$	1,836,636	\$	1,785,429			
Reconciliation of Non-GAAP Income from Operations and EBITDA:											
ncome from Operations	\$	25,388	\$	35,604	\$	101,097	\$	119,798			
Restructuring charges, net		1,369		1,113		4,896		4,261			
Impairment losses		4,124		2,939		11,083		13,299			
Cybersecurity incident related impact, net of insurance recovery		-		(6,833)		(3,210)		(3,164			
Software accelerated amortization		-		2,127		-		2,127			
Write-off of acquisition related receivable		-		900		-		900			
Property costs not related to operations		744		-		744					
Grant income for pandemic relief		-		-		40					
Change in acquisition related obligation		-		-		483					
Equity-based compensation expenses		6,608		5,357		16,410		13,23			
Amortization of purchased intangibles		9,073		9,041		27,083		28,13			
Non-GAAP Income from Operations	\$	47,306	\$	50,248	\$	158,626	\$	178,59			
Non-GAAP Income from Operations Margin		7.8%	)	8.5%	)	8.6%	ó	10.0			
		10.100		15.0.10		10.010		10.00			
Depreciation and amortization		16,183		15,949		48,946		49,80			
Changes in acquisition contingent consideration		102		2,070		6,864		2,07			
Change in escrow balance related to acquisition		-		-		625					
Loss on dissolution of subsidiary		-		-		301					
Foreign exchange loss / (gain), net		(373)		(3,708)		839		(8,22			
Other Income (expense), net		687		3,946		(2,232)		11,31			
Adjusted EBITDA	\$	63,905	\$	68,505	\$	213,969	\$	233,55			
Adjusted EBITDA Margin		10.6%		11.6%		11.7%	6	13			
		10.070	J	11.0%	J	11.770	U	13			
econciliation of Non-GAAP EPS:											
et Income	\$	1,796	\$	25,015	\$	26,470	\$	91,78			
Add: Asset impairment and restructuring charges		5,493		4,052		15,979		17,56			
Add: Equity-based compensation expenses		6,608		5,357		16,410		13,23			
Add: Amortization of purchased intangibles		9,073		9,041		27,083		28,13			
Add: Cybersecurity incident related impact, net of insurance				(0.000)		(0.04.0)		(0.4.0			
recovery		-		(6,833)		(3,210)		(3,16			
Add: Software accelerated amortization		-		2,127		-		2,12			
Add: Write-off of acquisition related receivable		-		900		-		90			
Add: Property costs not related to operations		744		-		744					
Add: Grant income for pandemic relief		-		-		40					
Add: Change in acquisition related obligation		-		-		483		0.07			
Add: Changes in acquisition contingent consideration		102		2,070		6,864		2,07			
Add: Changes in escrow balance related to acquisition		-		-		625					
Add: Loss on dissolution of subsidiary		-		-		301		(0.0)			
Add: Foreign exchange loss / (gain), net		(373)		(3,708)		839		(8,22			
Less: Changes in valuation allowance, return to provision											
adjustments and other, and tax effects of items separately disclosed above		(590)		(5,787)		(6,974)		(17,96			
Non-GAAP Net Income	\$	22,853	\$	32,234	\$	85,654	\$	126,45			
	Ψ		Ψ		Ψ		Ψ				
Diluted shares outstanding		47,488		47,314		47,417		47,35			
Non-GAAP EPS	\$	0.48	\$	0.68	\$	1.81	\$	2.6			
econciliation of Free Cash Flow:											
ash Flow From Operating Activities:											
Net income	\$	1,321	\$	25,015	\$	25,995	\$	91,78			
Adjustments to reconcile net income to net cash provided by operating activities:											
Depreciation and amortization		25,256		27,117		76,029		80,06			
Other		(58,295)		(24,591)		11,207		(53,03			
						113,231		<u>(53,03</u> 118,81			
Net cash (used in) / provided by operating activities		(31,718)		27,541		113,231		118,81			
acc - Total Cash Canital Exponditures		01 700		20 774		E 4 700		64.50			
ess - Total Cash Capital Expenditures		21,768		28,774		54,722		64,56			

Free Cash Flow	\$ (53,486)	\$ (1,233)	\$ 58,509	\$ 54,249

# TTEC HOLDINGS, INC. AND SUBSIDIARIES RECONCILIATION OF NON-GAAP FINANCIAL INFORMATION (In thousands, except per share data) (unaudited)

# Reconciliation of Non-GAAP Income from Operations and Adjusted EBITDA by Segment :

		TTEC	Enga	gage TTEC Digital					TTEC Engage					TTEC Digital			
		Q3 23		Q3 22		Q3 23		Q2 22		YTD 23	YTD 22		YTD 23			YTD 22	
Income from Operations	\$	13,463	\$	27,644	\$	11,925	\$	7,960	\$	81,233	\$	94,882	\$	19,864	\$	24,916	
Restructuring charges, net		634		1,086		735		27		2,427		4,121		2,469		140	
Impairment losses		4,124		2,728		-		211		8,229		13,088		2,854		211	
Cybersecurity incident related impact, net of insurance recovery		-		(6,833)		-		-		(3,210)		(3,164)		-		-	
Software accelerated amortization		-		1,702		-		425		-		1,702		-		425	
Write-off of acquisition related receivable		-		-		-		900		-		-		-		900	
Property costs not related to operations		744		-				-		744		-				-	
Grant income for pandemic relief		-		-		-		-		40		-		-		-	
Change in acquisition related obligation		-		-		-		-		-		-		483		-	
Equity-based compensation expenses		4,327		3,530		2,281		1,827		10,599		8,816		5,811		4,423	
Amortization of purchased intangibles		4,649		4,615		4,424		4,426		13,951		12,614	<u> </u>	13,132		15,517	
Non-GAAP Income from	¢	07.044	¢	04.470	\$	19.365	<b>*</b>	45 770	¢	114.010	¢	100.050	¢	44.010	۴	46.532	
Operations	\$	27,941	\$	34,472	\$	19,365	\$	15,776	\$	114,013	\$	132,059	\$	44,613	\$	40,532	
Depreciation and amortization Changes in acquisition		13,807		13,194		2,377		2,755		41,695		40,894		7,252		8,910	
contingent consideration		102		2,070		-		-		6,864		2,070		-		-	
Change in escrow balance related to acquisition		-		-		-		-		625		-		-		-	
Loss on dissolution of subsidiary		-		-		-		-		301		-		-		-	
Foreign exchange loss / (gain), net Other Income (expense), net		(297) 578		(3,064) 3,321		(76) 108		(644) 625		815 (2,332)		(7,146) 10,415		24 99		(1,078) 902	
Adjusted EBITDA	\$	42,131	\$	49,993	\$	21,774	\$	18,512	\$	161,981	\$	178,292	\$	51,988	\$	55,266	